(Securities code: 3447)

### FY2019 Q1

# Supplementary Material (August 9, 2019)





I. Fiscal Year Ending March 31, 2020 (FY2019) Financial Overview for Q1



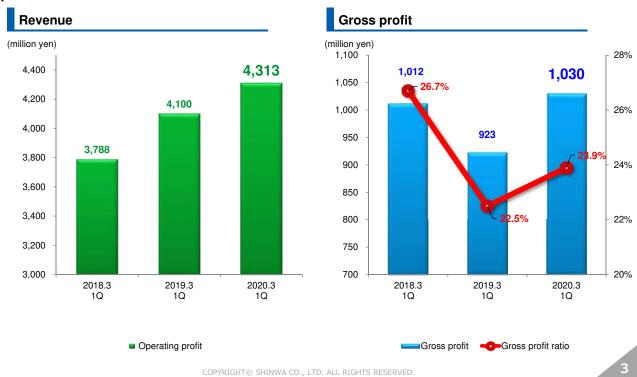
COPYRIGHT© SHINWA CO., LTD. ALL RIGHTS RESERVED.

### I-1. Summary of Consolidated P/L Statement

(IFRS-based; million yen)	FY2018 Q1	FY2019 Q1	Increase/ Decrease	Year-on-year rate
Revenue	4,100	4,313	+212	+5.2%
Cost of sales	3,177	3,283	+106	+3.3%
Gross profit	923	1,030	+106	+11.6%
Selling, general and administrative expenses, etc.	487	556	+68	+14.1%
Operating profit	436	474	+38	+8.7%
Profit before tax	420	456	+35	+8.5%
Profit in the quarter	261	299	+38	+14.6%

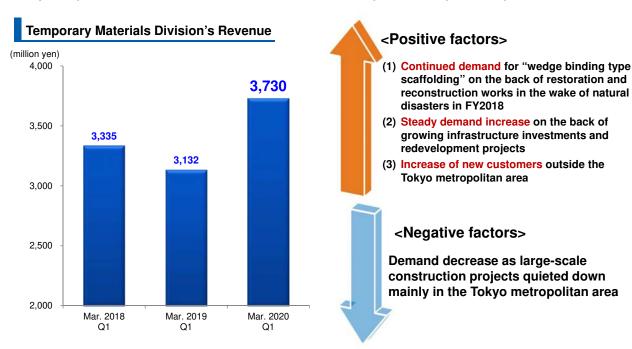
### I-2. Net Sales and Gross Profit

Revenue increased thanks to the Temporary Materials Division's good performance. Gross profit increased due to continuous sales price revisions and wider use of raw material procurement channels.



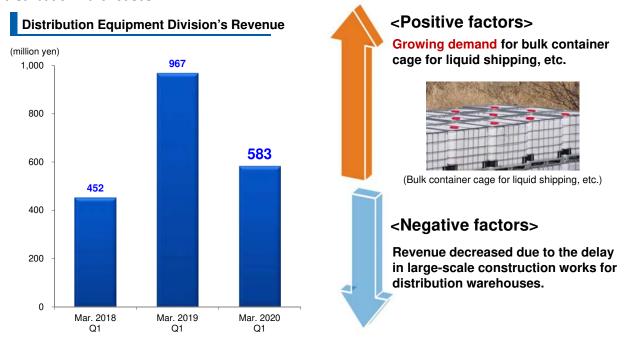
### I-3. Performance by Division: Temporary Materials Division

Temporary Materials Division's revenue increased by 19.1% year-on-year.



### I-4. Performance by Division: Distribution Equipment Division

Distribution Equipment Division's revenue for bulk container cage for liquid shipping, etc. was robust, while it suffered a decrease due to the delay in large-scale construction works for distribution warehouses.

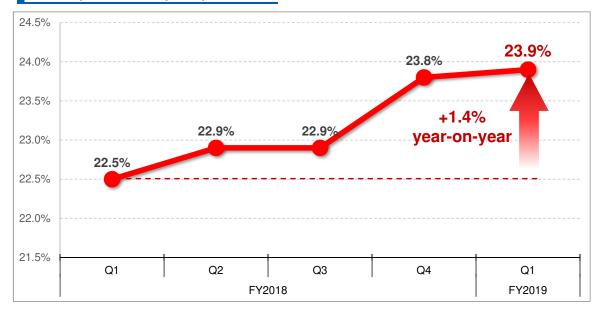


COPYRIGHT© SHINWA CO., LTD. ALL RIGHTS RESERVED.

### I-5. Trend in Gross Profit Ratio

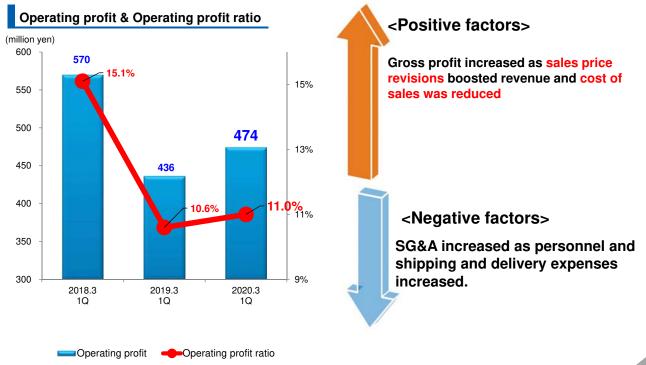
Gross profit ratio is in an improving trend due to cost reduction and streamlining efforts, reaching 23.9% in FY2019 (ending March 31, 2020).

### Quarterly trend in the gross profit ratio



### I-6. Trend in Operating Profit

Operating profit increased by 8.7% year-on-year, and operating profit ratio rose by 0.4 percentage points to 11.0%.



COPYRIGHT© SHINWA CO., LTD. ALL RIGHTS RESERVED.

### I-7. Summary of Consolidated Statement of Financial Position

(IFRS-based; million yen)	FY2018	FY2019 Q1	Increase/ Decrease	Factors contributing to increase/decrease
Current assets	8,064	8,004	▲60	
Non-current assets	13,108	13,315	+207	Right-of-use assets in line with the application of IFRS 16 "Leases": +371 million yen
Total assets	21,172	21,320	+148	
Current liabilities	2,177	2,409	+232	Operating and other payables: +218 million yen
Non-current liabilities	6,136	6,353	+217	Other financial liabilities in line with the application of IFRS 16 "Leases": +259 million yen
Total liabilities	8,313	8,762	+449	
Total equity	12,859	12,557	▲302	Comprehensive income in the quarter: 299 million yen Dividends paid: ▲615 million yen
Total liabilities and equity	21,172	21,320	+148	



### II. Topics

COPYRIGHT© SHINWA CO., LTD. ALL RIGHTS RESERVED.

### II-1. Absorption of Consolidated Subsidiary

On October 1, 2019, we are absorbing a consolidated subsidiary whose business territories include the Chugoku and Kyushu regions.

### Three purposes of the absorption:

- ◆ To reinforce corporate governance
- ◆ To concentrate management resources
- **♦** To streamline company operations

### <Company Profile> (as of March 31, 2019)

Company name: Shinwa Service KK

Address: Ino 228-3, Kasuyagun Umimachi, Fukuoka Pref.

Main business: Sales of metallic products mainly for temporary materials and distribution equipment and

scaffolding works

Sales offices: Fukuoka (one sales office); Nagasaki (one sales office); and Kumamoto (one equipment

center)

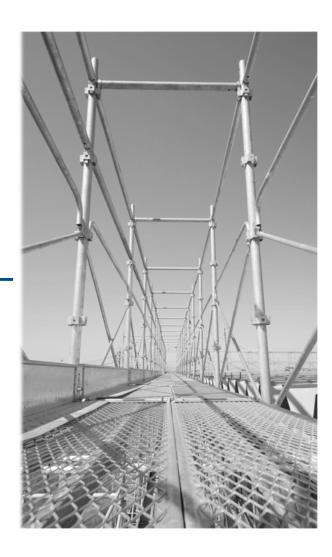
Capital: 30 million yen
Net Sales: 2,231 million yen

Sales composition: Product sales: 66.2%

Scaffolding work: 28.4% Rental: 5.4%

Operating profit 255 million yen

### III. Business Forecast for FY2019



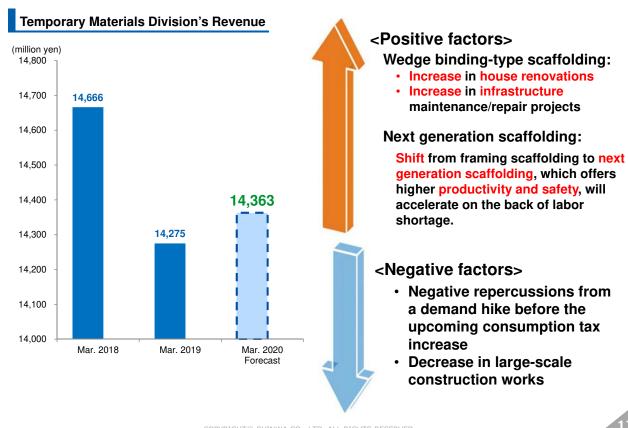
COPYRIGHT© SHINWA CO., LTD. ALL RIGHTS RESERVED.

### III-1. Business Forecast for FY2019

Sales price revisions since previous fiscal year are expected to increase operating profit by 4.9% year-on-year in FY2019.

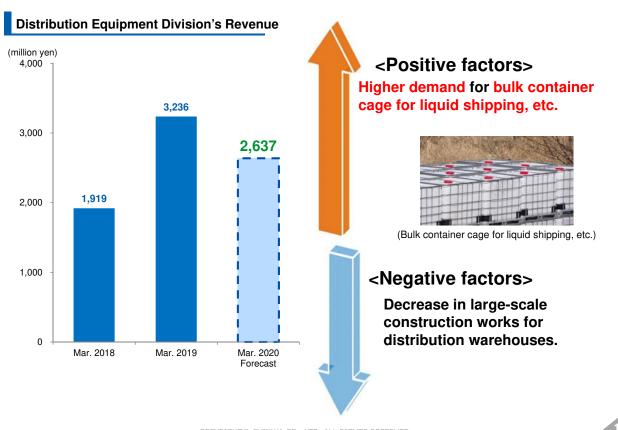
(IFRS-based; million yen)	FY2018	Forecast for FY2019	Increase/ Decrease	Year-on-year rate
Revenue	17,512	17,000	<b>▲</b> 512	▲2.9%
Operating profit	1,963	2,060	+97	+4.9%
Profit before tax	1,894	1,990	+96	+5.0%
Profit for FY2019	1,331	1,400	+69	+5.1%
EPS (yen)	96.44	100.08		
Annual dividend per share (yen)	44.00	44.00		
Dividend ratio	45.6%	44.0%		

### III-2. Business Forecast: Temporary Materials Division



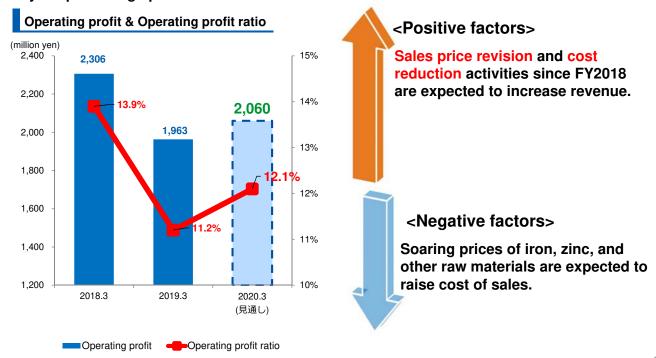
COPYRIGHT© SHINWA CO., LTD. ALL RIGHTS RESERVED.

### III-3. Business Forecast: Distribution Equipment Division



### III-4. Operating Profit

Operating profit increased by 4.9% year-on-year, and operating profit ratio improved by 0.4 percentage points to 12.1%.



COPYRIGHT© SHINWA CO., LTD. ALL RIGHTS RESERVED.

### III-5. Dividend Policy

Returning profit to shareholders is one of our management priorities.

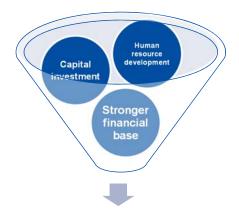
### **Dividend Policy**

### **Target consolidated** dividend ratio: 40% or higher

**Estimated dividend for** FY2019

FY2019 year-end dividend per share:

### **Use of Retained Earnings**



**Enhance our** Dividend ratio at 44.0% corporate value

### IV. Appendix



COPYRIGHT© SHINWA CO., LTD. ALL RIGHTS RESERVED.

## About Shinwa



COPYRIGHT© SHINWA CO.,LTD. ALL RIGHTS RESERVED.

## Leader of temporary materials technology

Top share in Japan for wedge binding type scaffolding

**Strong brand from** production in Japan

COPYRIGHT© SHINWA CO., LTD. ALL RIGHTS RESERVED

10

### IV-1-2. Features of Shinwa

### High operating profit ratio exceeding 10%

**Goals of Shinwa:** 

Manufacture products that can sell at higher prices

higher prices

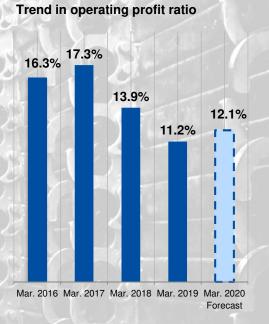
than competitors, Manufacture these products at

lower costs

than competitors,

Sell these products

**more** than competitors.



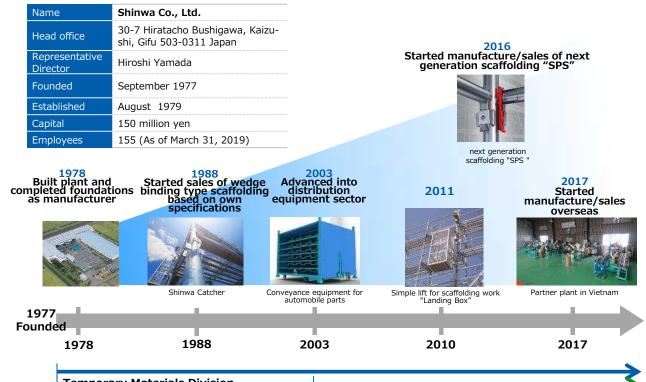




COPYRIGHT© SHINWA CO.,LTD. ALL RIGHTS RESERVED.

### IV-2-①. Corporate Outline

### Top shares in the wedge binding type scaffolding market

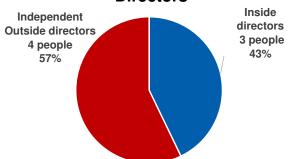


### IV-2-2. Directors (as of June 2019)

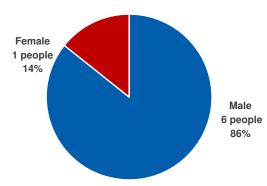
#### **Directors**

Title	Name
Representative Director	Hiroshi Yamada
Vice Representative Director Executive Officer General Manager of Sales	Kurio Noritake
Director Executive Officer General Manager of Production	Shinichi Hirano
Independent Outside Director	Kensaku Mizutani
Independent Outside Director (Audit and Supervisory Committee member)	Saei Ito
Independent Outside Director (Audit and Supervisory Committee member)	Tetsuichi Taniguchi
Independent Outside Director (Audit and Supervisory Committee member)	Tomoko Achiwa

### **Ratio of Independent Outside Directors**

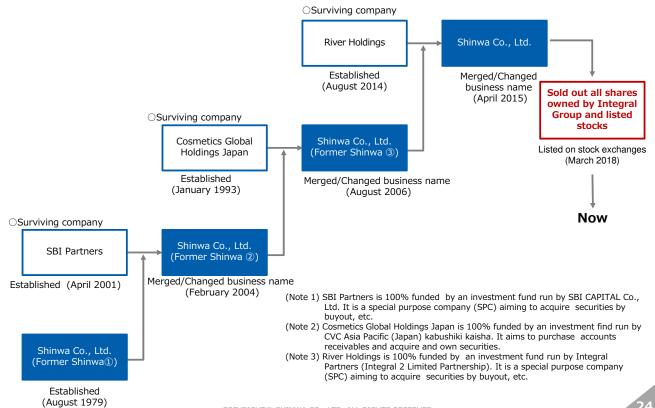


### **Ratio of Female Directors**



COPYRIGHT© SHINWA CO., LTD. ALL RIGHTS RESERVED.

### IV-2-3. Changes in Shinwa's Business Management



### IV-2-4. Company History

January 1988	Launched the wedge binding-type scaffolding business, starting the production and sales of "catcher"
December 2003	Entered into the distribution equipment business, starting sales to an automobile maker
August 2007	Acquired 100% ownership of Shinwa Service KK (located in Kasuyagun Umimachi, Fukuoka Pref.) through stock transfer
May 2014	Started sales of distribution equipment to a major online retailer
May 2016	Started production and sales of next generation scaffolding "SPS (Silent Power System)"
February 2017	Started production and sales of next generation scaffolding "NDS (Darwin)" to a major scaffolding lease company
June 2017	Opened a representative office in Manila, the Philippines, starting sales of our products in the country
October 2017	Started production of wedge binding-type scaffolding in a subcontract factory in Ho Chi Minh City, Vietnam
March 2018	Listed on the Second Section of the Tokyo Stock Exchange
June 2018	Listed on the Second Section of the Nagoya Stock Exchange
March 2019	Shifted to the First Section of the Tokyo Stock Exchange
	Shifted to the First Section of the Nagoya Stock Exchange

COPYRIGHT© SHINWA CO., LTD. ALL RIGHTS RESERVED.

### IV-2-5. Company Network

### Six sales offices in Japan and one overseas

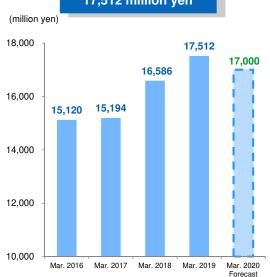


■ Our Business Sites		
Headquarters Office	Kaizu-shi, Gifu Pref.	
<sales offices=""></sales>		
Tokyo Branch	Chiyoda Ward, Tokyo	
Osaka Branch	Suita-shi, Osaka	
Nagoya Office	Nagoya-shi, Aichi Pref.	
Satte Office	Satte-shi, Saitama Pref	
Philippine Representative Office	Manila, the Philippines	
<equipment centers=""></equipment>		
Tsuchikura Equipment Center	Kaizu-shi, Gifu Pref.	
Sugito Equipment Center	Kitakatsushikagun, Saitama Pref.	
Yokohama Equipment Center	Yokohama-shi, Kanagawa Pref.	
Kansai Equipment Center	Ikeda-shi, Osaka	
<plants></plants>		
Tsuchikura Plant	Kaizu-shi, Gifu Pref.	
Subcontract factories	Vietnam, etc.	
<subsidiaries></subsidiaries>		
Headquarters Office, Shinwa Service KK	Kasuyagun, Fukuoka Pref.	
Nagasaki Office	Isahaya-shi, Nagasaki Pref.	
Kumamoto Equipment Center	Kumamoto-shi, Kumamoto Pref.	

### IV-2-6. Trend in Business Performance (Consolidated)







### Operating profit & Operating profit ratio



\*Not disclosed in FY2014 and before

COPYRIGHT© SHINWA CO., LTD. ALL RIGHTS RESERVED

### IV-2-7. Business Activities

"Temporary Materials Division," which produces and sells system scaffolding (wedge bindingtype scaffolding and next generation scaffolds), is the main revenue stream.

Wedge inding type

Distribution

Equipment

Division

18.5%

March tempora 2019 term materials

Next generation scaffolding

17,512Mil. yen

#### **Temporary Materials Division**

- Manufacture/sales of temporary materials used in construction sites
- Rental of temporary materials

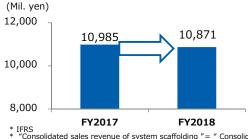


warehouse/roof forming construction work



Shin-Tomei Expressway pier construction

### **Temporary Materials Division's Consolidated Revenue**



\* IFRS

\* "Consolidated sales revenue of system scaffolding "= " Consolidated sales revenue of wedge binding type scaffolding "+ " Consolidated sales revenue of next generation scaffolding "

COPYRIGH"

### **Distribution Equipment Division** Manufacture/sales of distribution

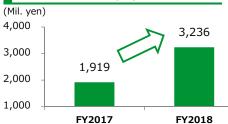
equipment used for storing/conveying, etc. goods at plants, warehouses, construction sites, etc.





Racks for large-scale warehouses for Liquid Shipping warehouses

Consolidated Sales Revenue of **Distribution Equipment Division** 



COPYRIGHT© SHINWA CO., LTD. ALL RIGHTS RESERVED. \* IFRS

### IV-2-8. What is Scaffolding?

Scaffolding can be found where there are buildings. Over the course of construction history, they have proved indispensable at worksites.



Scaffolding with high safety are given importance

Scaffolding demands are increasing together with increase in seismic reinforcement and renovation demands

Due to the lack of expert scaffolding workers, scaffolding which is easy and fast to assemble, and able to shorten construction period is preferred.

Steel scaffolding is used. Preceding handrails are also installed for safety. Scaffolding is also installed at areas with complicated shapes such as the orca ornament.

COPYRIGHT© SHINWA CO., LTD. ALL RIGHTS RESERVED.

### IV-2-9. Examples of Scaffolding Constructions



Example of construction of wedge binding type scaffolding "Shinwa Catcher" for a house.



Example: Wedge binding-type scaffolding, "Shinwa Catcher," for mid-rise structures



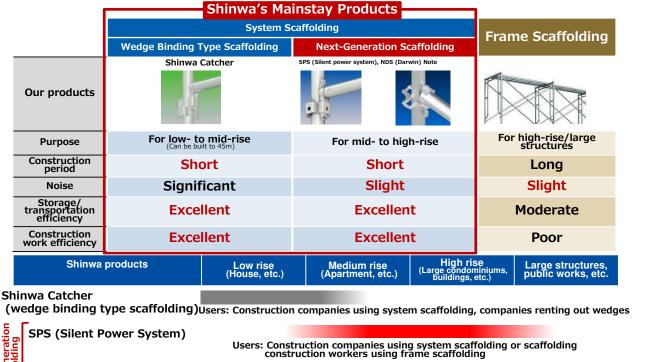
Model of large building using scaffolding at a disaster prevention event



Example: Our original next generation scaffolding, "Silent Power System"

### IV-2-10. Unique Positioning of Shinwa in the Scaffolding Market

Shinwa has met a wide range of needs by making use of "wedge binding type scaffolding" and "next-generation scaffolding," for low- to high-rise structures



NDS (Darwin)

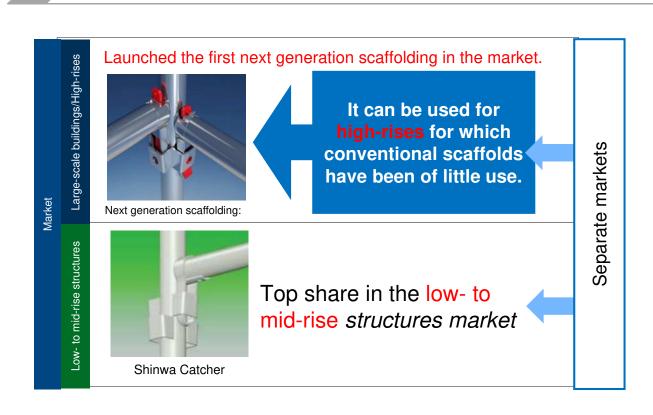
Note) Manufacture and sales for leading lease companies

Users: Scaffolding construction workers using frame scaffolding or who do not hold stocks.

COPYRIGHT® SHINWA CO., LTD. ALL RIGHTS RESERVED.

31

### IV-2-1. Our Company's Positioning

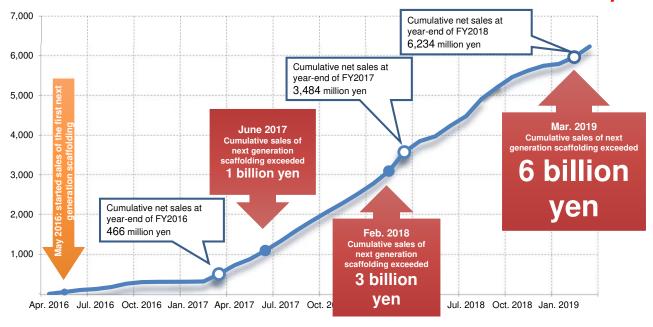


### IV-2-12. Cumulative Sales since Market-Launch of First Next Generation Scaffolding

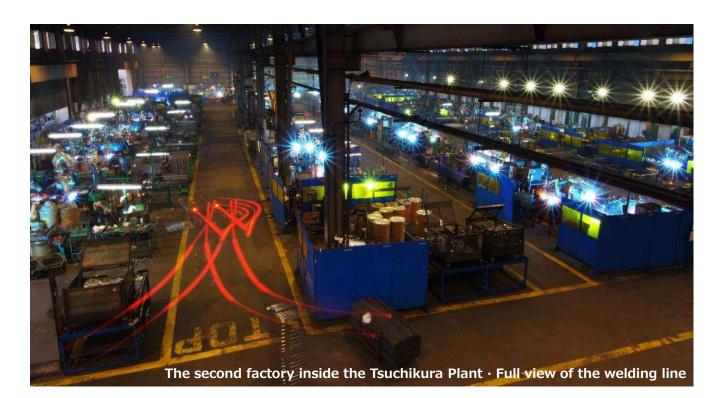
Two years and eleven months passed in March 2019 since the launch of the first new generation scaffolding in May 2016.

New generation scaffolding have responded to the increasing needs of customers to heighten work efficiency, safety, and noise prevention,

and the cumulative consolidated net sales exceeded 6 billion yen.



COPYRIGHT© SHINWA CO., LTD. ALL RIGHTS RESERVED.



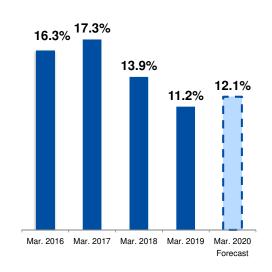
**IV**−3 Features/Strengths

### **Strengths of Shinwa**

- 1. Penetration of Shinwa brand in market
- 2. High manufacturing skills, marketing skills, and sales skills
- 3. Domestic production and competitive manufacturing costs

### Achieving high operating profit ratio exceeding 10%

Trend in operating profit ratio



COPYRIGHT© SHINWA CO., LTD. ALL RIGHTS RESERVED.

### IV-3-②. Penetration of Shinwa Brand in Market

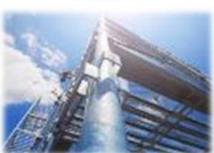
### **Share of Wedge Binding Type Scaffolding**



Shinwa's "wedge binding type scaffolding" ranked

### No. 1 in market share!

Based on 2016 value-based shipment volume

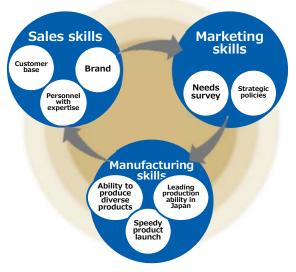




### IV-3-③. Strong Manufacturing Skills, Marketing Skills and Sales Skills

Through integrating the three strengths of "manufacturing skills," "marketing skills" and "sales skills"

Shinwa develops products with strong competitiveness





COPYRIGHT© SHINWA CO., LTD. ALL RIGHTS RESERVED.

37

### **IV-3-4**. **Domestic Production and Competitive Manufacturing Costs**

Reduce manufacturing costs by making use of leading production ability in Japan

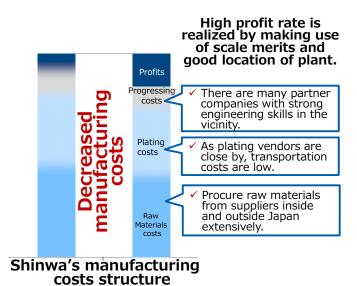
### Shinwa's Production Center: Tsuchikura Plant

Plant has a massive scale with area of 40,642m<sup>2</sup>
Building a production system based on internal production at the Tsuchikura Plant

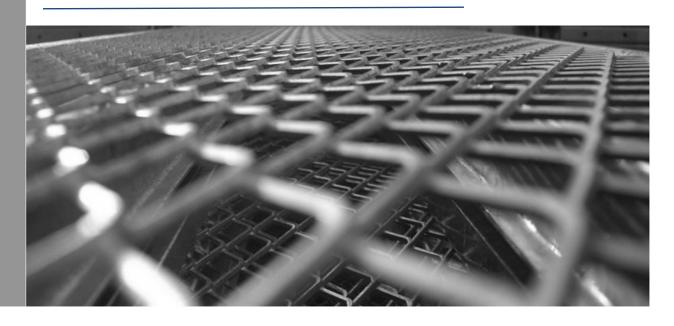


Boasts leading production ability through production of diverse products and speedy launch of products

Reduces procurement costs of raw materials and outsourcing costs Able to respond flexibly to customer orders **Efforts for Reducing Manufacturing Costs** 



### **W**−4 Growth Strategy



### IV-4-1. Growth Strategies

Expand share of wedge binding type scaffolding

Expand sales of next generation scaffolding

Expand Distribution Equipment Division

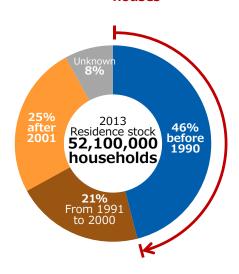
Overseas expansion

### IV-4-2. Business Environment (1)

### **Expected Increase in renovation demand** for houses built 30 years ago or more

#### No. of occupied houses by date of construction

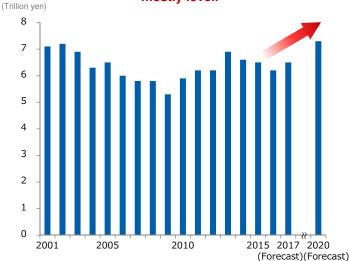
Houses built before 1990 represent 46% (23,850,000 households) of all houses



Source: Ministry of Internal Affairs and Communications "2015 Housing and Land Survey"

#### Forecasted increase in size of house renovation market

The housing renovation market has remained mostly level.



Source: Yano Research Institute Ltd. estimate based on Ministry of Land, Infrastructure, Transport and Tourism "Statistical Survey of Construction Starts ," Ministry of Internal Affairs and Communications "Family Income and Expenditure Survey," Ministry of Internal Affairs and Communications "Basic Resident Register," and National Institute of Population and Social Security Research "Future Forecast of Number of Households in Japan (Nationwide Estimate)"

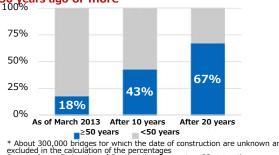
(July 8, 2019 estimate)
COPYRIGHT© SHINWA CO., LTD. ALL RIGHTS RESERVED

### IV-4-3. Business Environment (2)

Based on the Ministry of Land, Infrastructure, Transport and Tourism Long-Life Plandrawn up in 2014, the strategic maintenance, management, and renewal, etc. of infrastructure is being promoted.

#### Percentage of social infrastructure 50 years or more after construction

Road bridges [About 400,000 bridges\* (Of about 700,000 bridges which are 2 m long or more)]
In, 2033, about 270,000 bridges will have been built 50 years ago or more



\* About 300,000 bridges for which the date of construction are unknown are excluded in the calculation of the percentages Source: Japan Federation of Construction Contractors "Construction Handbook 2017"



#### Construction Investment: Changes in new construction work and maintenance/repair work

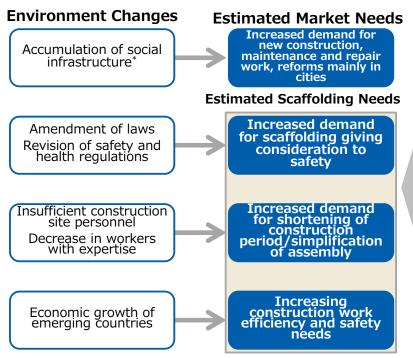
Increasing trends for both new construction work



Source: Japan Federation of Construction Contractors "Construction Handbook 2017"

### IV-4-4. Environment Surrounding Scaffolding Industry and Future Needs

Due to increasing renovation demands and safety awareness, there is an insufficient number of engineers and demand from emerging countries is improving.



Shinwa's Products and Services

Wedge binding type scaffolding "Shinwa Catcher"

Next generation scaffolding "SPS (Silent Power System)" "NDS (Darwin)"

\* Volume of social capital built by public organizations such as government and municipalities, etc. related to roads, ports, waterworks, parks, communication, airports, dams, etc.

COPYRIGHT© SHINWA CO., LTD. ALL RIGHTS RESERVED.

43

### IV-4-5. Expansion of Next Generation Scaffolding Sales

### Promotion of the switch from "frame scaffolding" to "next generation scaffolding"

What is a next generation scaffolding?

	Next generation scaffolding	Frame scaffolding
Construction period	Short	Long
Construction work efficiency	Strong	Poor
Noise	Slight	Slight
Storage/ transportation efficiency	Excellent	Moderate

Respond to demand for switching from frame scaffolding to next generation scaffolding

Advance into frame scaffolding market

### "SPS (Silent Power System)"





Increase sales targets centering around leading construction companies to all over the country.

#### "NDS (Darwin)"



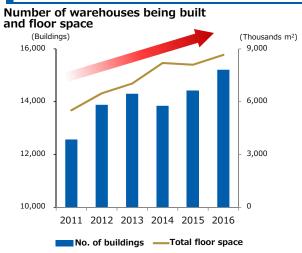
ND system

Sold by partnering with leading temporary materials lease companies in Japan.

### IV-4-6. Expansion of Distribution Equipment Division

### Efforts will continue to be focused on distribution/warehouse where sales are growing steadily

### Distribution/Warehouse Related



Shinwa boasts an extensive business track record with outstanding companies with strong engineering skills



Pallets for automatic warehouses Racks for large-scale warehouses

Accumulate technology/know-how through direct transactions with leading distribution companies

Source: Ministry of Land, Infrastructure, Transport and Tourism "Report of Statistical Survey of Construction Starts"

### Promote further deepening of business and horizontal development to other companies

COPYRIGHT© SHINWA CO., LTD. ALL RIGHTS RESERVED.

### IV-4-7. Expansion of Distribution Equipment Division

### Aim at further growth by expanding to a wide variety of businesses

### Expansion to Other Areas

Pallets for resin material transportation Liquid transportation bulk container cage









Distribution/ Warehouse

Electrical machinery/ **Precision** machinery

Chemical

**Transport** equipment



Agriculture/ **Fishery** 



**Panasonic** ideas for life

Development/sale of multi-shelves for plant Pallets for automatic warehouses Racks for large-scale warehouses factories with artificial light

### IV-4-8. Overseas Expansion Present Situation of Construction Market

#### Brisk construction demand



Most temporary materials suppliers are small sized



**Business chances** in South-East Asia are growing

### Reinforcement of safety standards at construction sites



### Changes in ASEAN nominal construction materials investment

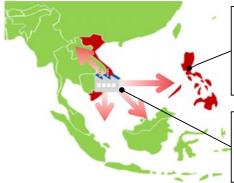


Source: U.N. "National Accounts Main Aggregates Database "
COPYRIGHT© SHINWA CO., LTD. ALL RIGHTS RESERVED.

### IV-4-9. Overseas Expansion: Specific Measures

### Set a base in Vietnam in order to expand to surrounding countries

#### **Present operations in South-East Asia**



#### **Philippines**



- Set up office in June 2017
- Sales record to an elevator installation company with top shares in the country

#### Vietnam



- Set up plant in October 2017
- Start manufacturing of Japanese standard wedge binding type scaffolding

#### Shinwa's strengths

Products with outstanding workability, durability, and safety

Low costs and short lead time supply system based around Vietnam Plant.

Wide product lineup responding to customer requirements

Reinforce system for expanding sales and rental business

### IV-4-10. Overseas Expansion: Example of Use in Philippines

Installed Shinwa's Japanese standards scaffolding "Catcher" and significantly improve safety and workability.

#### **Before construction**

Dangerous worksite where connected parts are unstable.





Poor construction work efficiency

Short product life

**Danger** 

After construction using Shinwa product Orderly and safe/secure worksite





**Cost reduction effects** 

High construction work efficiency

Long product life

Safe / secure

COPYRIGHT© SHINWA CO., LTD. ALL RIGHTS RESERVED.

49

### IV-4-11). Dividend Policies

In Shinwa's Group, redistribution of profits to shareholders is positioned as an important task in business management.

### **Dividend Policy**

#### **Basic policy**

Based on our basic policy to secure internal reserves required for stable corporate growth in the future and respond to changes in the business environment, and carry out profit redistribution according to business performance,

## we are aiming for a Consolidated dividend payment ratio of 40% or more.

### No. of dividend payments and decision-making body

According to Shinwa's basic policy, distribution of surplus is based on term end distribution once a year. The organization deciding dividends is the board of directors.

#### Use of internal reserves

For internal reserves, we are planning to reinforce our financial structure, and use internal reserves as effective investment funds such as facility investments and toward personnel development for further expanding our business, with the aim to enhance corporate value.

Personnel Development

Facility
Investment

Reinforcement of Financial Infrastructure

**Enhancement of Corporate Values** 

### Disclaimer

The plans, estimates, strategies, etc. stated in this document are all forecasts based on the information available at the time of this documentation and hence contain risks and uncertainties inherent to such forecasts. Due to such risks and uncertainties, the actual results may differ from the forecasts, etc. herein.

The information concerning companies other than our company contained in this document is all extracted from publicly available sources; we have not verified the accuracy, adequacy, etc. of such information, and we do not guarantee the accuracy, adequacy, thereof, either.

#### <Contact Information>

Shinwa Co., Ltd. (Address: 30-7 Hiratacho Bushigawa, Kaizu-shi, Gifu Pref.)

Department: Corporate Planning Dept.

Persons in charge: Niwa; Aoki TEL: 0584-66-4436 e-mail: ir@shinwa-jp.com